

The [Veterans Health Administration](#) (VHA) is America's largest integrated health care system, providing care at 1,298 health care facilities, including 171 medical centers and 1,113 outpatient sites of care of varying complexity (VHA outpatient clinics), serving 9 million enrolled Veterans each year.

[VHA Office of Healthcare Innovation and Learning](#) (OHIL) seeks to advance VHA's ability to excel as a learning organization and collaborate with one another to design, develop, and test emerging healthcare technologies and care models.

*“To redefine value beyond dollars and cents, VHA must ensure that every dollar invested returns value to the Veterans they serve and measures value across the domains of access, effectiveness, efficiency, and equity.”*

— **Ryan Vega, MD, MSHA,**  
Chief Officer, VHA OHIL

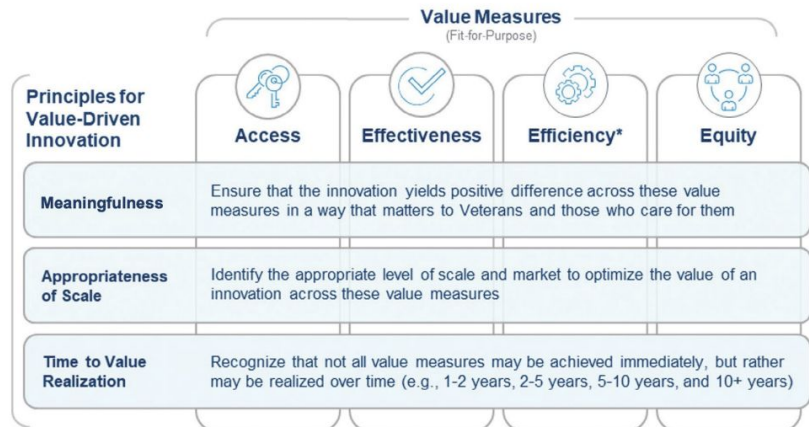
“This framework follows three fundamental principles: meaningfulness, appropriateness of scale, and time. All of which is driven by highly skilled teams across the organization to deliver our innovation promise to Veterans, patients, and their families.”

- **VHA's 2022 State of Innovation Report**



## The Opportunity

- » [VHA's 2022 State of Innovation Report](#) showcases how innovation across VHA is being reimaged today and celebrates the game-changers uncovering and developing innovative health care solutions for our Nation's Veterans.
- » The report showcases several examples of how VHA is Reimagining Veterans Healthcare, while using the [value-driven framework](#), developed in [partnership with DiMe](#) to drive transformational change.



\*Cost is captured as a function of efficiency



## The Impact

- » This framework is core to VHA OHIL's successful innovation strategy, guiding new and ongoing investments, and returning value across multiple domains beyond cost.
- » It provides a rubric that innovators across VA can use to move beyond the status quo and realize the full potential of innovative healthcare solutions for Veterans and the people and systems that care for them.
- » By using this framework to evaluate potential investments and existing innovations, VHA:
  - ✓ Prioritizes what matters to Veterans and continues to support excellence in value-driven Veteran healthcare.
  - ✓ Designs, develops, and deploys a balanced portfolio of mission-driven and sustainable healthcare innovations.
  - ✓ Realizes the dynamism of innovation value, yielding more significant health outcomes over time from individual and population levels.
  - ✓ Informs operational rigor needed to track the full range of value returned from the innovation portfolio.